## BLACK FAMILY DEVELOPMENT, INC. CONTINUUM OF CARE LOGIC MODEL OF ACHIEVED OUTCOMES

Service Category	Assumptions	Programs	Inputs	Activities	Outputs	Outcomes				
JUVEZ-LE	Detroit's Eastside zip code region hosts the highest incidence of youth crime in Wayne County (Skillman Report). Juvenile rehabilitation requires the collective investment of treatment providers, adjunct supportive programming (Keys To Literacy), and permanency planning beyond wardship termination.	Care Management Organization (CMO) Integrated Services Program (ISP) Re-Entry Wraparound Permanency Planning for Dual Ward Youth (Youth simultaneously in Juvenile Justice and Child Welfare custody) Family Preservation Services to decrease risks for out-of- home care, child abuse, or neglect Youth Assistance Program (YAP) Utilization Review (UR)	Treatment Models & ApproachesBalanced and Restorative Justice (BARJ)Cognitive Behavioral Therapy (CBT) Interventions/BFDI CBT CurriculumWraparound ModelPrevention Models & ApproachesRestorative PracticesCommunities That Care: Social Development Research modelLion's Quest: Skills for AdolesceHolland's Career InventoryResources29.5 Staff, 4 internsWayne Co. Children & Family Services, Michigan Department of Community Health, DHS, Detroit-Wayne Co Comm Mental Health Agency, Title 4- E, and Child Care fundsWayne Co. Third Circuit CourtParticipation in Wayne County System of CareOffice of Juvenile Justice and Delinquency Prevention Re- Entry Grant FundingChild Placing LicenseJuvenile Justice Services HandbookElectronic Child & Adolescent Functional Assessment Scale Mileage, Cell Phones, JAIS	General Services: <ul> <li>Assessments to determine placement and treatment needs</li> <li>Placement of youth in a treatment track</li> <li>Complete Service/Treatment Plans timely</li> <li>Maintain electronic case records on the Juvenile Agency Information System (JAIS)</li> <li>Monthly case manager, and weekly treatment, face-to-face contacts with youth and family</li> <li>Ensure weekly face-to-face contact by treatment providers</li> <li>Represent the youth and agency's interest in Court and submit to youth/family Progress Review Hearing before the Jurist of record</li> <li>Petition Court for security level change as needed</li> <li>On-Site drug testing and psychological services</li> <li>In-home family-centered treatment</li> </ul> <li>Specialized Services</li> <li>Wraparound implements a first-ever partnership between the Mental Health and Juvenile Justice to ensure cross-systems treatment of adjudicated/at-risk youth/families.</li> <li>Updated CAFAS completed to determine client's/family's progress.</li> <li>Re-Entry program provides structured aftercare planning and reintegration services for youth exiting residential at Lincoln Center or Calumet.</li> <li>Program-specific utilization review audits</li> <li>Four prevention tracks to serve as after-school diversion programming to prevent at-risk youth from delinquent behavior (Youth Assistance Program).</li> <li>90-Length of Stay (LOS) Committee meetings to review appropriate placement for youth in detention and residential facilities.</li> <li> <ul> <li>2012 Youth Serviced Per Level of Care (Duplicated Court)</li> <li>Community Based 383</li> <li>Non Secure 174</li> <li>Secure 148</li> <td>Number of CMO case managmt recipient families in 2012 : 508Number of juvenile justice treatment model recipient families in 2012: 215 [170 (ISP); 45 (Wrap)]Number of adjunct support program recipients in 2012: 138 [Re-Entry - 11 Dual Ward -13 Fam Prs -114]Number of adjunct support program recipients in 2012: 138 [Re-Entry - 11 Dual Ward -13 Fam Prs -114]Number of juvenile justice prevention recipients in : 102UR outputs *220 UR and LOS &amp; Care Path audits conducted *90-Length of Stay meetings</td><td><ul> <li>Juvenile Justice Case Management Services for Adjudicated Youth/Families:</li> <li>99.71% of juveniles remained free of felony convictions while enrolled.</li> <li>73.63% of youth did not AWOL while in care.</li> <li>88.3% of juveniles remained free of a felony conviction after 2 years in the community.</li> <li>Network of residential &amp; community providers.</li> <li>Outcome Data Sources:</li> <li>OTIS Tracking Information System; Population Rpt; Managing For Results Report; CRIM, JIS</li> <li>Juvenile Justice Treatment Services for Adjudicated Youth/Families:</li> <li>96% of Wraparound consumers reported service satisfaction and daily functioning improvements.</li> <li>98% of newly placed ISP youth began treatment within 21 days of acceptance.</li> <li>92% of youth served in Wraparound participated in community resources like CMH.</li> <li>83.87% of juvenile offenders with special needs (i.e., medical, MH, sex offenders, substance abusers) were successfully placed youth began treatment within 30 days of acceptance.</li> <li>Outcome Data Sources: CMO MIS / MFR Reports; ISP Population Report;</li> <li>Permanency Services for Dual Ward Youth:</li> <li>100% of youth were helped to locate family / fictive kin willing to provide support, including adoption. 84% (11/13) completed, or worked toward completing, Perm. Plan with family/support</li> <li>Juvenile Justice Prevention Services:</li> <li>96% of participated youth have remained free of the juvenile justice system.</li> <li>Outcome Data Sources: Pre-/Post Tests; Roster</li> <li>Consumer Generated Service Improvements:</li> <li>Dev'd Cross-System Dual Ward protocol &amp; MOU</li> <li>Youth requests for information on effects of drugs support pending increase in substance abuse treatment access.</li> </ul></td></ul></li>	Number of CMO case managmt recipient families in 2012 : 508Number of juvenile justice treatment model recipient families in 2012: 215 [170 (ISP); 45 (Wrap)]Number of adjunct support program recipients in 2012: 138 [Re-Entry - 11 Dual Ward -13 Fam Prs -114]Number of adjunct support program recipients in 2012: 138 [Re-Entry - 11 Dual Ward -13 Fam Prs -114]Number of juvenile justice prevention recipients in : 102UR outputs *220 UR and LOS & Care Path audits conducted *90-Length of Stay meetings	<ul> <li>Juvenile Justice Case Management Services for Adjudicated Youth/Families:</li> <li>99.71% of juveniles remained free of felony convictions while enrolled.</li> <li>73.63% of youth did not AWOL while in care.</li> <li>88.3% of juveniles remained free of a felony conviction after 2 years in the community.</li> <li>Network of residential &amp; community providers.</li> <li>Outcome Data Sources:</li> <li>OTIS Tracking Information System; Population Rpt; Managing For Results Report; CRIM, JIS</li> <li>Juvenile Justice Treatment Services for Adjudicated Youth/Families:</li> <li>96% of Wraparound consumers reported service satisfaction and daily functioning improvements.</li> <li>98% of newly placed ISP youth began treatment within 21 days of acceptance.</li> <li>92% of youth served in Wraparound participated in community resources like CMH.</li> <li>83.87% of juvenile offenders with special needs (i.e., medical, MH, sex offenders, substance abusers) were successfully placed youth began treatment within 30 days of acceptance.</li> <li>Outcome Data Sources: CMO MIS / MFR Reports; ISP Population Report;</li> <li>Permanency Services for Dual Ward Youth:</li> <li>100% of youth were helped to locate family / fictive kin willing to provide support, including adoption. 84% (11/13) completed, or worked toward completing, Perm. 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MENTAL HEALTH	Individual, family, and group treatment for mental health disorders increases the youth's/family's capacity to function self- sufficiently, and avoid out-of- home placement.	Intensive Family Services (IFS) Lead Youth Advocate	Treatment Models & ApproachesCognitive Behavioral Therapy (CBT) Interventions/BFDI CBT CurriculumFamily Systems Therapy TechniquesResources4.5 Staff, 1 internMCBAP Credentialed Mental Health Staff demonstrating co- occurring disorder competencyCAFS funding Detroit-Wayne County Community Mental Health FundingElectronic Child &Adolescent Functional Assessment Scale (eCAFAS)Grand Rounds and Wayne State University TrainingsMileage, Therapeutic Tools, Cell Phones, Office Space/Equip	General Services:         • Assessments, Screenings, Diagnoses         • Case Management         • Home- and community-based interventions         • Strength-based, Person-centered approach         • Child/family safety education and techniques         • Crisis Intervention & 24/7/365 availability         • Educational support, advocacy, and goal setting         • Monthly client satisfaction surveys         • Staff growth and development trainings         Specialized Services:         • Individual & family treatment to adjudicated youth 2 times weekly         • Cognitive-behavioral therapy         • Risk / Strengths and Needs / Psychosocial Assessments; Treatment Plans; Release Plans; Safety Plans; and Progress Notes         • Random drug screens         • Cognitive-Behavioral Skill-building strategies         • Substance Abuse Prevention Education         • Employment, and independent living, skills         • Anger management         • Mentoring         • Transportation         • Sexual health/abstinence education, as appropriate         • Participation in BFDI Positive Youth Development Initiatives	Number of mental health treatment recipient families in 2012: 136	<ul> <li>Mental Health Treatment Services for Adjudicated Youth/Families:</li> <li>98% of the youth served were attending school/vocational training or work at discharge</li> <li>85% of discharged youth have not been charged for a new offense</li> <li>127 eCAFAS completed</li> <li>On average, in just one quarter of intervention, BFDI juvenile justice consumers move from a level of functioning recommended for intensive outpatient treatment, toward a level functioning manageable with outpatient intervention.</li> <li>17% of BFDI's tested consumers tested as Pervasively Behaviorally Impaired. Of those 21 youth who were identified as being Pervasively Behaviorally Impaired (PBI) at Initial Assessment, 16 out of 21 (76%) no longer meet PBI criteria after BFDI intervention.</li> <li>Outcome Data Sources: Monthly Management Reports; Discharge Summaries; AWOL Reports; Program Roster</li> <li>Lead Youth Advocate recruited seven (7) BFDI youth for Youth United – the youth advocacy arm of the Wayne County System of Care entity.</li> <li>Lead Youth Advocated attended, and made multiple presentations at, the national Georgetown Institututes conference.</li> <li>Lead Youth Advocate was appointed by Governor Synder to the Michigan Committee on Juvenile Justice.</li> <li>An IFS consumer's program improvement feedback in 2012 was <i>"Help with job."</i> As a result, staff have assisted consumer's with linkages into Michigan Works, conducted mock interviews, and aided with resume development.</li> </ul>

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SUBSTAZCE ABUSE	prevention yield measurable service outcomes.	F.A.C.E.: (Finding Abstinence with Commitment to Empowerment) -Outpatient (OP) -Womens' Specific (WS) -Womens' Specific Mini- Grant -Case Mgmt. (CM) City of Detroit: - HOPE (OP) - F.R.E.E. (Finding Resolution Everyday through Education) CMO Hope (OP & IOP treatment)	Treatment Models & ApproachesMotivational InterviewingCognitive Behavioral TherapyNational Drug Control PolicyPrinciples of EffectiveSubstance Abuse TreatmentGorsky's Relapse PreventionStrategiesNiatx Study via MI Dept of Community Health (MDCH)Prevention Models & ApproachesLion's Quest: Skills for AdolescenceCenter for Substance Abuse Prevention-endorsed prevention curriculum for children of addicted parentsResources 5 MCBAP credentialed StaffSoutheastern Michigan Community Alliance, City of Detroit Bureau of Substance Abuse, and Children and Family ServicesSubstance Abuse Treatment and Prevention LicenseMI Administrative Rules ACCESS Urinalysis LabPartners: Dept of Corrections, CMO, faith & comm orgsMileage, Addiction screening & treatment tools (i.e. ADAD, ASAM), JAIS, CARENet, Cell Phones, Office Space/Equip	<ul> <li>General Services:</li> <li>Individual, group, marriage, co-dependency, family, and Gender-Specific counseling</li> <li>Didactic group education</li> <li>Support services to clients in the following areas: financial, medical, optical, dental, employment, housing, vocational, educational, psychological, child care, clothing, food, and mental health services</li> <li>Education about alcohol, tobacco, and other drugs (ATOD) and its negative effects on individuals, families, and communities</li> <li>Assessments, service plans, community referrals, resource linking, monitoring, follow-up, advocacy, and aftercare linkages</li> <li>Transportation assistance (bus tickets/staff vehicles)</li> <li>Specialized Services:</li> <li>Peer-led/Alumni group for 2.0 hours on Thursdays in Highland Park</li> <li>Outpatient –group/didactic/individual/family or genderspecific therapy 1-2 days/week for 1.0-2.0 hours/day</li> <li>Relapse Prevention</li> <li>Contingency Management</li> <li>Urine Screens</li> <li>Referrals to AA/NA support groups</li> <li>Weekly Life Skills Group and bi-weekly cultural outings for the clients (CM)</li> <li>Parent training of drug prevention techniques/education to reduce their children's risk of ATOD use (FREE)</li> <li>Advancing development/ enforcement of ATOD ordinances, regulations, and legislation (FREE)</li> <li>Provision of competent services to co-occurring disorder (mental health and substance abuse) affected consumers and their families</li> </ul>	Number of substance abuse treatment recipient families in 2012: 25 Number of substance abuse case managmt services received by families in 2012: 11 Number of substance abuse Jail Plus Relapse customers in 2012: 106 Number of substance abuse prevention recipients in 2012: 15	<ul> <li>Substance Abuse Treatment Services:</li> <li>85 FACE substance abuse groups occurred.</li> <li>60% of FACE clients completed at least 20 units of service.</li> <li>51% of persons served in the HOPE program were enrolled in job training, in school, or employed during treatment.</li> <li>85% of persons served in the HOPE program remained arrest- free during treatment.</li> <li>Outcome Data Sources:</li> <li>City of Detroit (BSATPR) Outcome Data on CARENet; SEMCA enrollment data, Progress Notes; Discharge Summary; Aftercare Agreement; Self-Report; ACCESS Laboratory Drug Screen Results; JIS</li> <li>Substance Abuse Prevention Services:</li> <li>216 Substance Abuse prevention sessions were provided to ACCESS' Earn and Learn participants.</li> <li>On average, customers improve from their baseline (pre-test) knowledge by 41% at posttest.</li> <li>As a result of prevention education, the number of participants who tested negative for the use of substance increased based upon baseline vs. discharge analysis by an outside evaluator.</li> <li>Outcome Data Source:</li> <li>Educational curriculums' pretest and posttests</li> <li>Consumer's needs for substance abuse treatment resulted in BFDI's prevention staff educating Earn and Learn Prevention consumers, and the ACCESS staff, about how to access addiction treatment services following their prevention cohort.</li> </ul>

Service						
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FAX-LY PREMERVAT-OZ	Kinship care cost-effectively and efficiency increases child well-being/safety, while decreasing the need for out- of-home placement. Homelessness erodes family security, well- being, and self- sufficiency. The absence of basic needs increases likelihood of future crisis and longer-term dependence upon formal systems of care. Effective student, family, school, and community partnerships prevents school drop-out after 8 <sup>th</sup> grade, and this success is fostered by improved parent- child communication.	Families First of Michigan (FFM) CMO Family Preservation (CMOFP) (with Dept. of Human Services Funding) Family Connections (FC) - UWSEM Your Essential Services (Y.E.S.) - Essential Svcs - Homeless Prevention Svcs (HP) Intake Families and Schools Together (FAST)	Treatment Models & ApproachesFamilies First of Michigan (Homebuilders) ModelSolution-focused counselingPrevention Models & Approaches- Family Connections Model- Families and Schools Together (FAST) Model - Arizona Self-Sufficiency MatrixCase Management ApproachesApproaches- Arizona Self-Sufficiency MatrixCase Management ApproachesAssessment, Service Plan, and Crisis InterventionResources21 Staff, 6 interns, 1 PTE Americore VolunteerMichigan Child Protection Law requirementsMI Dept of Human Services (DHS), MI Comm. on Juv. Justice/ OJJDP, City of Detroit, & United Way of Southeast Michigan funding Family Connections MOU DHS training/Specialist staffWayne State University Family Connections Advisory Council & PartnersFamily Connections Advisory Council & PartnersMileage, FFM curriculum, Families First Information System (FFIS), Cell Phones, Office Space/Equip	<ul> <li>Ceneral Services:</li> <li>Initial contact with family is made within 24 hours</li> <li>Small caseloads allowing for intensive intervention</li> <li>Services are home-based and community-based</li> <li>Time-limited programming</li> <li>Ecological approaches to preventing future crises</li> <li>Specific assistance for families' basic needs</li> <li>Individual, Family, and Group Counseling</li> <li>Support groups</li> <li>Case Management</li> <li>Prevention and preservation model linking students, families, schools, and communities to develop protective factors against drop-out after 8<sup>th</sup> grade.</li> </ul> Specialized Services: <ul> <li>Parenting education</li> <li>Teach/model: home management, budgeting, communication and assertiveness skills</li> <li>Domestic violence services, including assistance with personal protection orders (PPOs)</li> <li>Advocacy with schools, medical and mental health facilities</li> <li>Housing and relocation assistance</li> <li>Assistance with food, clothing, appliances and other concrete needs.</li> <li>Linkages to natural helping networks and ongoing community supports</li> <li>Transportation support services</li> <li>Initial face to face contact with family in 24 hours</li> <li>Safety planning</li> <li>Families set a minimum of 2 solution focused goals with referring CPS worker and FFM counselor</li> <li>Individual and Family Activities</li> <li>Assistance with identifying stable, adequate housing</li> <li>Financial assistance for security deposit, rent and, utility payments</li> <li>Assistance with securing legal documents (state identification, birth certificates, etc.) necessary to secure housing</li> <li>A single point of entry with assessment, resource linking /coordination, and follow-up services provided</li> </ul>	Number of family presrvation treatment recipient families in 2012: FFM: 169 CMOFP: 114 Number of FC family presrvation prevention recipients in 2012: 46 Number of family presrvation <u>case</u> <u>managmt</u> recipient families in 2012: YES: 117 FAST: 46 Number of persons served by Intake Dept in 2012: 324	<ul> <li>Family Preservation Treatment Services:</li> <li>96% of families remained intact during FFM participation.</li> <li>87% of families have reported avoiding placement three (3) months after FFM discharge Outcome Data Sources: Tracking log of all referrals received &amp; terminated; 3-month follow-ups documented in FFIS</li> <li>Family Preservation CMO Services:</li> <li>90% of youth averted return to residential care after discharge to their parents due to CMOFP residential-home transition services received.</li> <li>96% of parents of CMO youth in residential placement reported reduced due to lack of resources, isolation and unmitigated family stress.</li> <li>Outcome Data Sources:</li> <li>Case records, consumer satisfaction surveys, and pre discharge family interview, Juvenile Information System</li> <li>Family Preservation Case Mgt. Services:</li> <li>Of the 117 families facing homelessness or at risk for homeless, 100% (n=117) received Emergency e assistance with basic needs.</li> <li>83% of FAST participants increased parent-school involvement.</li> <li>Outcome Data Sources: Program Roster</li> <li>Intake Services:</li> <li>Responded to 324 urgent/crisis requests for assistance.</li> <li>2012 Emergency Phone Database recorded 446 calls processed by the Intake through December. 59.8% were for housing; reflecting the economy's impact on shelter needs of Detroit residents.</li> <li>Outcome Data Sources: Intake Database&amp; Binder</li> <li>Consumer concerns about the Emergency Phone rotating to Admin office managers weekly lead to agency re-investment in a full-time Intake Counselor the spar.</li> </ul>

Service Category	Assumptions	Programs	Innuts	Activities	Outputs	Quicomes
Category	Adjunct age- appropriate support services enhancing treatment services for youth with	Programs Promise Neighborhood (PN) Initiative African Centered Olympics My Healthy Body Olympics	Inputs Prevention Models & Approaches Multiple PN Partners' Evidence-Based Practices African Olympics Study Manual Healthy Body Study Manual Financial Literacy Topics	Activities         General Services:         • Showcase the gifts and talents of youth         • Strengthen and preserve families by empowering our youth and our Osborn and Clark Park neighborhoods         • Osborn and Cody Rouge community revitalization and collectivism         • Mathematics, history, health, and academic training	Outputs Number of Grad Nation Participants: Parent Univ I: - 30 parents, - 25 youth - 5 non-profits	<ul> <li>Outcomes</li> <li>Detroit successfully fulfilled 2012 Promise Neighborhood Planning Year funding objectives.</li> <li>500 parents participated in an August 28<sup>th</sup> Parent Rally highlighting parents as their child's primary teacher and advocate.</li> <li>40 Non-profits, faith-based leaders, law enforcement personnel, and business leaders were convened by BFDI to participate in the</li> </ul>
DZ> I-CO	diverse learning styles and developmental needs.	Health Education Community Outreach and Training Shout Out! MLK Art Contest	Keys To Literacy Software          Resources         4 Staff, multiple volunteers         Team Coaches         Aztec Software Learning	<ul> <li>Specialized Services:</li> <li>Osborn/Clark Park Promise Neighborhood (PN) educational reform and community revitalization to ensure that "all children growing up in [our PN] will have access to effective schools and strong systems of family and community support that will prepare them to attain an excellent education and successfully transition to college and career".</li> </ul>	Parent Univ II: - 48 parents Number of <u>employment</u> participants: 8 (in 2013) 23 (cumulatively) Number of	<ul> <li>2012 Osborn area Street Outreach Project to engage youth in violence prevention strategies.</li> <li>Over 50 students were assisted with FASFA completion and college readiness training hosted by BFDI, the Osborn High School complex, and the Local College Access Network formed by BFDI and its partners.</li> <li>BFDI facilitated key components of the MI</li> </ul>
	Community development initiatives increase community safety and citizen empowerment, while reducing juvenile delinquency	BFDI Summer Youth Employment Restorative Practices Back To School Community Day Skillman "Good Neighborhood Initiative"- Networking for Change Invest in Me Financial Literacy Ujima Restorative	Essentials Series (ASLES) US Dept of Education WC Children & Family Svcs Skillman Foundation funding Kellogg Foundation funding Kellogg Foundation Detroit Public Schools, Nsoroma Institute, Hope Academy, Wayne County Community College District, Alkebu-Lan Village Detroit Parks and Recreation, and numerous community partners Osborn/Cody Rouge	<ul> <li>Remembering and understanding African American Heritage and honoring our ancestors</li> <li>Small group and community-wide nutrition and fitness based education, which included teaching on how to read and understand food labels, the body's dependence upon water and daily water intake, how to decrease daily fat consumption, defining energy- dense foods, and health screenings.</li> <li>Work experience, career training, and professional mentoring for underserved Detroit youth.</li> <li>A Community Day program for children, youth, and families in a resource-poor community where the basic supplies to be ready for school are lacking.</li> <li>A reading methodology to improve youths' reading comprehension using diagnostic testing, pre-and post-testing at each internet-based, interactive, reading level.</li> <li>Targeted collaboration with Osborn and Cody Rouge community residents &amp; block club presidents to</li> </ul>	Back To School participants: 2514 (in 2013) 3796 (cumultively) Number of Honorable Obama Bowl participants: 150 (in 2013) 322(cumultively) Number of Keys To Literacy participants: 21 (in 2013) 64 (cumulatively) Number of	<ul> <li>Assoc. of Black Social Workers conference, including a "Positive Youth Develpmt" session.</li> <li>1175 persons were trained in the International Institute of Restorative Practices model; 326% above contractual expectations.</li> <li>89 Osborn, and 118 Cody, residents signed a Commitment Statement to establish a block club.</li> <li>1,450 (duplicated count) Osborn, and 118 Cody, residents were provided with a variety of Leadership Trainings in 2012 (6,952 cumulatively in Osborn; 226 in Cody).</li> <li>Additional Cumulative Outcomes:</li> <li>Number of African Centered Olympics participants: 851 (cumulatively)</li> <li>Number of Family Health Fair/ Education participants: 1678 (cumulatively)</li> </ul>
		Practice Youth Training The Honorable Obama Quiz Bowl	citizens, and MAN Network Mileage, JAIS, Pagers, Office Space/Equip, Community Meeting Space Cash awards and trophies	<ul> <li>foster organized communication and policing efforts through Block Club development.</li> <li>Financial literacy education to equip youth for adulthood and wise financial decision-making beginning in adolescence.</li> </ul>	block clubs established: 60 (in Osborn 2012) 355 (cumulatively)	<ul> <li>328 (cumulatively)</li> <li>Since 2009, 20<sup>G</sup> youth have received assets, liabilities, investing, &amp; net worth training.</li> <li>Outcome Data Sources:</li> <li>Sign-in Sheets; Progress Notes; Meeting Minutes</li> </ul>